

# M.A. in Leadership Studies

The Master in Leadership Studies (MLS) is a program preparing its graduates for positions of responsibility in education, military, private industry, government and the not-for-profit sectors dedicated to the improvement of both the substance and processes of leadership in a variety of roles. The Master in Leadership Studies degree provides professional education for students interested in leadership careers. The interdisciplinary program is designed to emphasize the knowledge, skills, values, and behaviors essential to the successful organizational leader. Some flexibility in curriculum is permitted to meet the diverse educational needs of students at different points of time in their careers and in need of specialization in light of their career goals. The curriculum components are designed to produce professionals capable of intelligent and creative analysis, communication, and action in leadership functions.

## Admission Requirements

1. Submission of transcripts according to the requirements of the Graduate School.
2. Bachelor's degree from an accredited college or university.
3. Demonstration of academic achievement and potential as indicated by the Graduate Record Examination (GRE) and upper-level undergraduate and graduate coursework.
4. A one- to two-page statement of purpose that addresses educational and career goals and reasons for pursuing an MLS degree.
5. Three letters of recommendation from instructors, job supervisors, or others in a position to evaluate the student's ability to succeed in a MLS program.
6. A current resumé reflecting career and volunteer experience.
7. For international students, a score of 600 on the TOEFL and an in-person or telephone interview.

## Degree Plan

### M.A. in Leadership Studies

Required Credits: 33

Code	Title	Hours
<b>Leadership Studies Core (All courses require a grade of C or better)</b>		
<b>Required Courses:</b>		
MLS 5300	Contemp Concepts of Leadership	3
MLS 5303	Applied Research Methods	3
MLS 5315	Org Theory and Behavior	3
MLS 5321	Leadership in Complex Org.	3
MLS 5326	Leadership-Organizational Change	3
MLS 5331	Leadership Communications	3
MLS 5340	Team Based Leadership	3
MLS 5351	Ethics & Leadership-Capstone	3
<b>Total Hours</b>		<b>24</b>

## Concentrations

### Communication

Code	Title	Hours
<b>Communications (MLS) (All courses require a grade of C or better)</b>		
Select three courses from the following:		9
COMM 5332	Seminar-Contemporary Rhetoric	
COMM 5337	Sem./Organizational Comm.	
COMM 5343	Seminar - Communication Theory	
COMM 5346	Environmental Communication	
COMM 5347	Comm & Positive Deviance	
COMM 5348	Comm & Healthy Communities	
<b>Total Hours</b>		<b>9</b>

## Community Engagement

Code	Title	Hours
<b>Community Engagement</b>		
Select three courses from the following:		9
MLS/MLSX 5352	Internship	
MLS/MLSX 5360	Border Leadership	
MLS/MLSX 5361	Lead. in Diverse Cultures	
MLS/MLSX 5362	Lead. Sports, & Comm. Engage	
MLS/MLSX 5380	Special Topics	
<b>Total Hours</b>		<b>9</b>

## Public Administration

Code	Title	Hours
<b>Public Administration Concentration (All courses require a grade of C or better)</b>		
Electives:		
Select three courses from the following:		9
PAD 5310	Pub. Policy Process & Institut	
PAD 5311	Econ Anal for Public Admin	
PAD 5340	Pro-Seminar-Homeland Security	
PAD 5341	Legal Issues-Homeland Security	
PAD 5342	Risk Analysis	
PAD 5343	Crime and Border Security	
PAD 5344	Emergency Management	
PAD 5346	Public Hlth & Hmland Security	
PAD 5347	Critical Infrastructure Protec	
PAD 5352	Public Budgeting & Financ Mgmt	
PAD 5354	Admin Law and Regulation	
PAD 5355	Comparative Pub Administration	
PAD 5356	Soc Entrepren & Not/Prof Mgmt	
PAD 5358	Admin. Ethics & Responsibility	
PAD 5359	Regional and Urban Planning	
PAD 5360	Urban Administration	
PAD 5361	Political Economy of Borders	
PAD 5363	Intergovernmental Relations	
PAD 5364	Pub Part & Democratic Process	
PAD 5365	Pol Anal & Decision Making	
PAD 5366	Internship in Public Admin	
<b>Total Hours</b>		<b>9</b>

## Intel & National Security Studies

Code	Title	Hours
<b>Intel Natl Security Studies (All courses require a grade of C or better)</b>		
Electives:		
Select three courses from the following:		9
INSS 5301	Histl Devlpmt of Intel Commtty	
INSS 5302		
INSS 5303	Legal Issues/Intel & Nat Sec	
INSS 5304	Intel & Natl Sec Pol & Proc	
INSS 5305	Intro to Intelligence Analysis	
INSS 5306	Contemporary Security Studies	
INSS 5307	Open Source Intel Analysis	
INSS 5308	Propaganda and Influence Ops	

INSS 5310	Intel & Counterterrorism
INSS 5315	Intel & Counterproliferation
INSS 5320	Counterintel & Security
INSS 5325	Political Economy of Terrorism
INSS 5335	Transnational Criminal Orgs
INSS 5351	Professional Skills
INSS 5380	Selected Problems in Intel

**Total Hours****9**

## Leadership Studies

The University of Texas at El Paso  
 Leadership and Community Engagement  
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